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LOOKING
FOR
HUMAN
ERROR?
THEN MAKE IT
HUMAN!





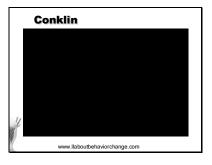
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#### Slide 5

# SHOOTOUT AT ASSP DENVER

Email me for the link: bill@billsims.com



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| Slide 7 | Geller  www.llaboutbehaviorchange.com                             |   |
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|         |   | _ |
| Slide 8 | "I think the worker is as safe as the worker needs                | _ |
|         | to be. Behavior based safety is history. HOP is the path forward? | _ |
|         | Todd Conklin, PHD   | _ |
|         |   |   |

"You don't understand Behavior Based Safety Todd...you weren't there when it was started."

www.llaboutbehaviorchange.com

Scott Geller, PHD

www.llaboutbehaviorchange.com



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Slide 11

## DID THAT JUST HAPPEN?

Let's review...

Slide 12

# SYSTEM or BEHAVIOR?

YOU BE THE JUDGE

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| Slide 13 | SYSTEM 101                            | ] | <br> |
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|          | -leaders work <u>on</u> the<br>system | _ | <br> |
|          | -workers work <u>in</u> the<br>system | _ | <br> |
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|          | www.llaboutbehaviorchange.com         | _ | <br> |
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| Slide 14 | System vs. Behavior                   | ] |      |
|          | So is it really one or the other?     |   |      |
|          | Is it the SYSTEM or BEHAVIOR?         |   |      |
|          |                                       | _ | <br> |
|          | www.llaboutbehaviorchange.com         | ] | <br> |
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| Slide 15 |                                       | ] |      |
|          | SYSTEM<br>or                          |   |      |
|          | BEHAVIOR?                             |   |      |
|          | System Thinking<br>101                | _ |      |
|          |                                       |   |      |
|          |                                       |   |      |

#### Management Systems Thinking says Things go right because:

- Systems are well designed and maintained
   Planning can anticipate and compensate for abnormal conditions
   Procedures are complete, correct and current
- People behave as they are expected to as they are taught
- Therefore, humans are a liability and performance variability is a threat.

#### Slide 17

#### **Human Performance Thinking says** Things go right because people

- Learn to overcome design flaws and functional glitches Adapt their performance to meet the demands of a dynamic work environment
- Interpret and apply procedures to match changing conditions
   Can detect and correct when things go wrong
- Therefore, humans are an asset without which the work could not be successfully completed.

#### Slide 18

#### Work as Planned vs. Reality



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| Slide 19 | Quick workout                             |             |
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|          | WHY DO THINGS GO RIGHT                    |             |
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| Slide 20 | Casa study California 200                 |             |
|          | Case study – California 200               |             |
|          |   |             |
|          | IDENTIFY SYSTEM AND<br>BEHAVIORAL HAZARDS |             |
|          | WHICH ONES WORKED?                        |             |
|          | WHAT ONES FAILED?                         |             |
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| Slide 21 | Group Exercise:                           |             |
|          | Off Road Race                             |             |
|          | Form 2 teams                              |             |
|          |   |             |
|          | System Team<br>Human Behavior Team        |             |
|          | numan behavior ream                       |             |
|          |   |             |
|          | www.llaboutbehaviorchange.com             |             |
|          | www.iiaboutberiaviorchange.com            | ı           |
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| Off Boad Bass   |  |
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| Off Road Race   |  |
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| Slide 23 Group Exercise:  |  |
| System Team-What were the system factors?   |  |
| Human Team-What were the human factors?   |  |
|   |  |
| www.llaboutbehaviorchange.com   |  |
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| Slide 24  |  |
| BLM sued Desert Race Agency of not ———————————————————————————————————                                      |  |
| enforcing its own rules  Not enough staff to keep eye on the crowd  Did not use necessary safety measures – |  |
| temp fence – to hold spectators back  • Driver – reckless driving.??  • Driver left the sport               |  |

## SYSTEM or SEHAVIOR?

|          | BEHAVIUK?                |   |  |
|----------|--------------------------|---|--|
|          | Not so fast              |   |  |
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| Slide 26 | <b>ئ</b> ىلار            | 1 |  |
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| Slide 27 | Gan we get serious now?  | 1 |  |
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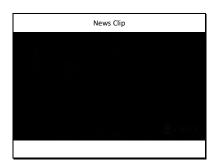
| Slide 28 | How could we improve the system for Sully?  |  |
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|          | Was there a blue line?  |  |
|          | (Birds)   |  |
|          | What were the human behavior factors? (Sully)   |  |
|          | www.llaboutbehaviorchange.com   |  |
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| Slide 29 | About Humans  |  |
|          | "Excessive automation at Tesla was a mistake.  Or, to put it more precisely, my mistake. Humans are |  |
|          | underrated."Elon Musk  Self Driving Cars200 milliseconds  |  |
|          |   |  |
|          | www.llaboutbehaviorchange.com   |  |
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# SYSTEM or BEHAVIOR?

YOU BE THE JUDGE

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# SYSTEM or BEHAVIOR?

YOU BE THE JUDGE

Slide 35

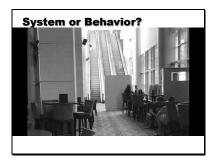
# GET SERIOUS NOW?



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#### Slide 39

The system rules....

Or does it?

Was human behavior involved?



www.llaboutbehaviorchange.com

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| Slide 40 | Antibiotics-based in science   | ] |      |
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|          | BBS-based in science   |   |      |
|          | Do people always take as directed?   |   | <br> |
|          |  |   |      |
|          | Do they always work?   |   |      |
|          | Would anyone say antibiotics are a failure?  |   | <br> |
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| Slide 41 |  | ] |      |
|          | It is all behavior. Behavior is how we accomplish all of the things we need to accomplish in safety.   |   |      |
|          | In fact, business is behavior. Period.   |   | <br> |
|          | To be anti-behavior is to ignore the sciencethe<br>science that provides the strategies to decode and<br>motivate all the behaviors we need to create and<br>sustain a safe workplace. |   | <br> |
|          | Being anti-behavior is akin to a drug company deciding to be anti-chemistry.   |   |      |
|          | Judy Agnew, PHD  |   |      |
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| Slide 42 | SYSTEM   |   | <br> |
|          | or   |   |      |
|          | BEHAVIOR?  |   |      |
|          | BEHAVIORI  |   | <br> |
|          | (IT DEPENDS)   |   |      |
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| Slide 43 |                                    | ] |      |
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|          | Jenga Exercise                     |   |      |
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| Slide 44 |                                    | 1 |      |
| Silue 44 | The Grain Silo got cardinal rules? |   | <br> |
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| Slide 45 | Work as Planned                    | 1 |      |
| Silde 13 | vs. Work in Practice               |   |      |
|          |                                    |   |      |
|          | "Masters of the Successful!        |   |      |
|          | (Conklin / Edwards)                |   |      |

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# The final fix? Eliminate the Grain Silo

#### Slide 47

"A person who is given blame learns how to avoid the blame next time, while the person who gives blame learns nothing. As a result, things continue to go wrong . . ."

--Bill Salot

#### Slide 48

 $\ensuremath{\mathsf{CEO}}\xspace^{\prime}\xspace$  s and Celebrations the morning before....



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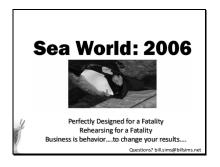
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The morning of the Horizon Disaster....

Do you have the <u>absence of accidents</u>... Or the <u>presence of safety at your company?</u>

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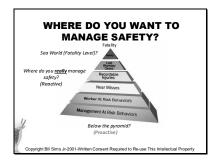
#### Slide 50



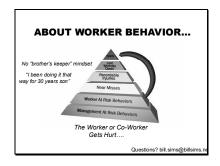
#### Slide 51

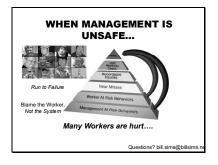
YOUR MISSION:
Stop the
rehearsal
for the next
injury.

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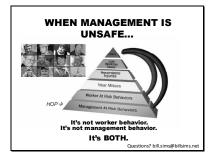


#### Slide 53





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#### Slide 56



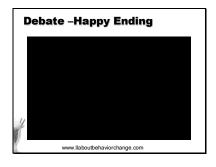
#### Slide 57

ZERO INJURIES is NOT your goal.



Slide 59





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# SYSTEM or BEHAVIOR?

**IT'S BOTH!** 

Slide 62

How do you get Voluntary Effort in the Moment of Choice?

How do you go beyond zero injuries?

How do you measure & <u>manage</u> positive reinforcement?

Scan the Code



| V-   | ment / menhana   |
|--|--|
| WIIFM is answered. Ye                      | Earn Points Section State Section State Section State Section  |
| Tracks who gives PR+ 📫<br>to whom, and why | <u>Q</u> =   |
| Strategic, Not Magic                       | Making Work Sector Fou Choose In sendo of our Period of Making  Making Work Sector Foundation  Making Work Sector Foundation |
| Perforation on the ST                      |  |

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